	Budget and Medium Term Financial Planning Process for 2021/22		
	Project Plan	Deadline	Responsible Officer/s
1	Review of the 2020/21 process, formulation of 2021/22 process and report, to Cabinet 20 <sup>th</sup> August, including:	31/07/2020	Executive Director Finance (EDF)
	Review of potential budget issues;	31/07/2020	EDF / Assistant Director Finance (ADF)
	The Budget Consultation process.	31/07/2020	EDF / Knowledge & Performance Manager
2	Policy Changes		
	Circulation to Directors of provisionally approved policy changes for 2020/21 onwards - for confirmation or otherwise;	31/08/2020	Accountants
Page	<ul> <li>Any unavoidable cost increases arising from, for example, legislative or demand led changes (e.g. reduced income), be identified and included together with completion of 2019/20 outturn review;</li> </ul>	30/09/2020	CMT/Accountants
ge 17	Return of responses with Business Cases completed for new proposals, to Corporate Accountancy for collation;	30/09/2020	CMT/Accountants
7	Meeting of CMT to review all Revenue Policy Changes proposals on 15 <sup>th</sup> October;	15/10/2020	EDF / Accountants
	<ul> <li>Responses to be presented to Executive Management Team 2<sup>nd</sup> November for initial consideration.</li> </ul>	15/10/2020	EDF / Accountants
3	Corporate Capital Strategy and Capital Programme		
	Directors to review & confirm the provisionally approved capital schemes already contained within the 5 year capital programme (including a 'block allocation' for Cabinet approval of new schemes during the year);	30/09/2020	CMT/Accountants
	Impact of any updated Stock Condition data assessed	30/09/2020	Assistant Director Assets
	Formulation of new 5 year programme including appraisal forms to be submitted to the Asset Strategy Steering Group (ASSG) prior to submission to Executive Management Team;	30/09/2020	CMT/Accountants
	Capital Programme report to CMT 15 <sup>th</sup> October, Executive Management Team 2 <sup>nd</sup> November.	15/10/2020	CMT/Accountants

	Project Plan	Deadline	Responsible Officer/s
4	Charges for Services – Updated recharges basis adjusted for any structural issues, proposals to be discussed at CMT 15 <sup>th</sup> October, base recharges to be completed by 15 <sup>th</sup> October to allow consultation period (to December 2020).	15/10/2020	CMT/Accountants
5	Consideration of responses – including an analysis of the impact of such on the overall financial position of the Council at CMT 15 <sup>th</sup> October, Executive Management Team 2 <sup>nd</sup> November and Cabinet 3 <sup>rd</sup> December, to formulate/consider budget proposals in detail prior to Leaders Budget Workshop review 2 <sup>nd</sup> December.	15/10/2020	CMT/Accountants
6	Consideration of the adjusted base budget, at CMT 15 <sup>th</sup> October / Executive Management Team 2 <sup>nd</sup> November / Cabinet 3 <sup>rd</sup> December.	15/10/2020	EDF/ADF/Accountants
7	Budget Consultation – Cabinet receive 12 <sup>th</sup> November, the results of the consultation process.	25/10/2020	Knowledge, Performance & Insight Manager
8	Approval of the Council Tax Base Calculation for 2021/22 - to Cabinet 3 <sup>rd</sup> December.	15/11/2020	Head of Revenues
Page	A meeting of Cabinet on 3 <sup>rd</sup> December to receive/confirm budget proposals for Budget Workshop consideration.	03/12/2020	EDF/ADF
₩	Leaders Budget Workshop 2 <sup>nd</sup> December.	02/12/2020	Leader
11	Local Government Finance Settlement (LGFS) implications - to CMT / Executive Management Team 17 <sup>th</sup> December.	17/12/2020	EDF/Accountants
12	Draft Budget & MTFS Report to Executive Management Team 11 <sup>th</sup> January / Cabinet 21 <sup>st</sup> January and Joint Scrutiny Committee (Budget) 27 <sup>th</sup> January.	08/01/2021	EDF/ADF
13	Final Business Rates forecast for 2021/22 - to Cabinet 21st January.	13/01/2021	EDF/ADF/ Head of Revenues
14	Implications of the final Business Rates forecast & LGFS information to be considered/built into the budget proposals (as soon as available).	January 2021	EDF/ADF/Accountants
15	Final Budget & MTFS Report to CMT on 4 <sup>th</sup> February / Executive Management Team 8 <sup>th</sup> February.	31/01/2021	EDCS/DOF
16	Final budget reports considered by Cabinet on 18 <sup>th</sup> February who would recommend a budget to the Council meeting on 23 <sup>rd</sup> February.	11/02/2021	EDCS/DOF